



PRESENTERS



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AGENDA

- Overview and what it could mean for the UK economy
 - Peter Hemington
- VAT and Customs Duty Implications
 - Glyn Woodhouse and Håkan Henningsson
- Corporate Tax Implications
 - Ingrid Gardner
- Brexit an Irish perspective
 - Kevin Doyle







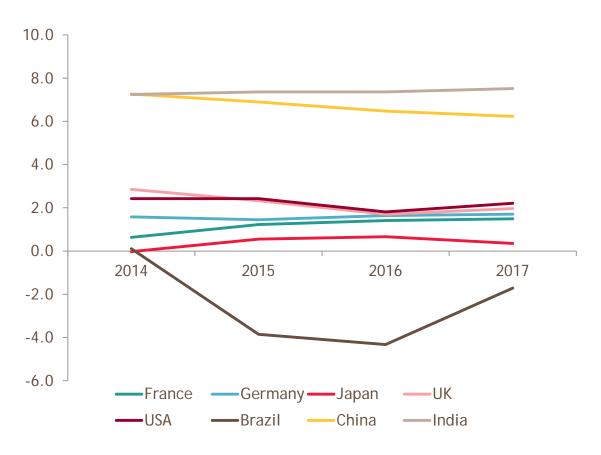
BREXIT: OVERVIEW

- Brexit has not happened the UK has not even formally given notice ("article 50") that it will withdraw. Though this is expected in early 2017 followed by two years of negotiations before final execution.
- The vote to leave the EU has taken many businesses by surprise, resulting in slowing capital expenditures and rising uncertainty in the UK market.
- The pound has plummeted against the dollar, reaching its lowest level in over 30 years. But the overall fall against a trade weighted basket of currencies is only about 6%.
- Consumer and business confidence plunged in the month after the vote, only to recover strongly the next month.
- The FTSE 100 is up 7.5% since the vote, perhaps reflecting its international nature and the decline of the pound, but even the far more UK domestic FTSE 250 is up 5%.
- There is a general sense that things may get difficult as Brexit unfolds, but it's business as usual at the moment businesses want to get on with trading and growing.

Source: FT, Bloomberg, ONS



UK GROWTH RATES/OECD GROWTH FORECAST



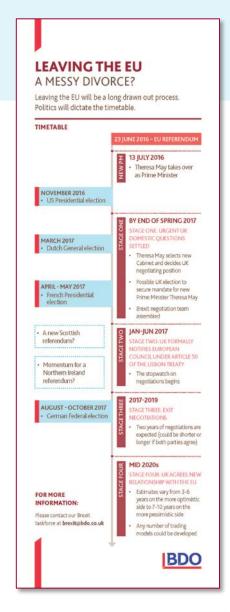
- OECD predicts similar economic growth in the UK, USA, Germany and France, following the outcome of the EU Referendum
- The UK growth has slowed down in 2016 to 1.7% in comparison with 2.9% in 2014. The IMF, the OECD and other international institutions have downgraded growth forecast for the UK and the rest of the world for the short and medium term.

Source: OECD, national accounts



BREXIT: OPTIONS

- Hostile divorce: No transitional arrangements agreed. No or limited access to the EU single market. Becomes a low tax, light regulation magnet for global businesses and investment. Undercuts its EU neighbours.
 - Implications: Great for the City, but what about the rest of the UK economy?
- Clean Break: Relations between Britain and EU are strong enough to arrange a tariff transition and trade terms. UK loses its EU 'passport' but controls immigration.
 - Implication: Too much uncertainty for businesses whilst the politicians decide exact terms? London loses its status of the international financial hub.
- Amicable transition: UK remains in the single market but on the adjusted terms.
 - Implications: Preferred by businesses as promises certainty. Will the UK forgo its ability to take part in the EU regulatory decision making?
- Change of heart: Triggers article 50 but pulls out before the process is finalised.
 - Implications: Political suicide for the UK politicians? The EU may evolve, following future elections in Germany France, Netherlands and Austria.



Source: FT: 'Four scenarios: how Brexit process could unfold?', Bloomberg, ONS







WHERE WE ARE NOW

Probably until Oct/Nov 2018 if not longer



EU directives to level the playing field across member states



CJEU overrides UK courts



UCC remains in force



EU trade agreements with 53 territories worldwide

...BUT

- Brexit negotiations yet to start
- Currency and markets volatility
- UK "domestication" of EU VAT and customs special procedures

= BUSINESS AS USUAL FOR AT LEAST 2 YEARS

= UNCERTAINTY OVER THE LONGER TERM OUTCOME



BREXIT: EXISTING 'MODELS' FOR NON-MEMBERS

European Economic Area (EEA) Model

- Remain in the free trade area like EFTA members Norway, Iceland, Liechtenstein
- Free movement of people
- Financial contribution to EU

Swiss Model

- Series of bilateral interdependent sectoral tariff agreements with the EU
- Free movement of people
- Financial contribution to EU

Turkish Model

- Only a partial Customs Union for goods
- Excludes services, agriculture and public procurement
- CJEU supremacy

Canadian Model

- Comprehensive Economic and Trade Agreement - although not 100% coverage
- Financial services and some other goods and services excluded

WTO Only

Tariffs agreed under WTO rules

No free trade access



VATLandscape post Brexit

VAT and the Regulatory Framework

- VAT may be abolished (unlikely 170 countries with VAT/similar, global move towards indirect taxation, we need the cash!)
- UK VAT likely to remain in current form some political capital/flexibility in rate changes etc.
- No overriding EU framework/no ECJ supervisory function from date of leaving UK Supreme Court becomes ultimate arbiter in VAT matters Abuse of Rights, Use and Enjoyment, Human Rights?



VAT

If no preferential trade arrangements granted by the EU, on formal exit date:

Movement of goods into the UK from the EU will become imports

- · Customs duty will be payable
- Import VAT will be payable before the goods are released (instead of on a VAT return)
- The VAT will be recoverable on the next VAT return but this will cause a cash-flow delay

Movement of goods to the EU will become exports

- Formal customs documentation will need to be completed each time
- For VAT, formal export evidence will be needed for goods sent to customers in the EU to support the zero-rating of the sale
- EC Sales Lists and Intrastat Returns are not needed as the trade statistics will be collected from Customs documentation



VAT

Specific business issues

Travel Businesses

- Provision of travel services to individuals no longer in TOM's (Tour Operator Margin scheme)
- This may lead to multiple VAT registration for EU sales

Refunds of EU VAT

· Likely to still be possible, but different rules and paper only

Supply of Electronic Services

- Unlikely to be able to use the Mini One Stop Shop (Moss)
- Multiple registrations likely

Distance Selling

- The distance selling thresholds will no longer apply
- · Personal import rules will apply



UK LEAVING THE EU = LEAVING THE EU CUSTOMS UNION

If no preferential trade arrangements granted by the EU, on formal exit date:

- EU's customs duties will apply to imports from the UK
- UK customs duties, will probably be applied to imports from the EU
- UK businesses will have no access to EU's 34 external trade agreements so duties on trade with 53 other jurisdictions
- Non-tariff barriers (e.g. export and import declarations) will increase cost and complexity
- Will UK recreate current customs reliefs? (Customs Warehousing, Inward Processing etc.)
- UK will remain in the World Trade organisation





VAT & CUSTOMS - WHAT SHOULD BUSINESSES DO?

Considerations in each key phase of Brexit

Article 50 two Today until Article First two years year window (and 50 is triggered post Brexit any extension) · Business as usual Monitor new UK VAT Clarify impact of post Brexit models on your and customs · Review supply and business divergence distribution footprint Review internal data Lobby for your • Push on with EU industry systems dependent VAT Scenario planning disputes Consider IT & accounting systems







- Direct taxes are a matter of UK not EU law
- Must be compatible with EU law (e.g. the fundamental freedoms)
 - Court of Justice of the European Union (CJEU)
- Unlikely to be any major changes in the near future
 - Short term measures to stimulate inbound investment anticipated e.g. further reduction in corporate tax rate?
 - Whether specific EU elements included in EU law may be reversed once Brexit is finalized remains to be seen
 - Directives will no longer apply
- BEPS actions expected to continue to be implemented
 - Unlikely UK will adopt EU anti-avoidance package measures that deviate from the OECD BEPS actions
 - EU harmonization of corporate tax (Common Consolidated Tax Base) could be accelerated by UK's exit



Parent-Subsidiary Directive

- UK does not withhold on dividends
- Dividends received in the UK from EU member states may no longer be able to be paid free of withholding taxes under the
 Directive
 - Consider appropriate treaty rate of withholding tax may not be 0%
 - Examples Germany and Italy

Interest and Royalties Directive

- Need to consider appropriate treaty rate of withholding tax
 - Example for royalties paid to Luxembourg treaty rate is 5%
 - Consider alternatives for interest where treaty rate is not 0% e.g. Quoted Eurobond exemption



Mergers directive

- Allows for tax-free cross-border reorganizations within the EU
- May lead to tax charges on transfer of assets to and from the UK from EU member states
- · Consider whether pure domestic reorganization provisions would apply instead

Treaty issues

- European treaties with the US often contain an "equivalent beneficiaries test"
- I.e. extension of treaty benefits to company owned by EU/EEA resident whose treaty provides for withholding rates at least as low at those contained in the US treaty recipient company's jurisdiction



Transfer pricing

- UK TP rules not reliant on EU law/directives, rather OECD guidelines incorporated into domestic law
- However, consider impact of post-referendum volatility in the value of sterling and whether this could impact arm's length result of existing TP models. E.G.:
 - Foreign currency denominated fixed fees or market prices
 - Functional currency is not sterling and transfer pricing relies on comparable third party prices
 - A UK entity has non-sterling denominated related party debt
 - Do the transfer pricing arrangements correctly reflect the allocation of forex risk?



VIEW FROM THE USA

Mixed reaction

- Optimism around possible further reductions in corporation tax rate and the potential for increased incentives
- · Taking advantage of or planning around the depreciation of sterling
- Concerns for businesses selling into the EU and using the UK as an import hub
- Questions about Scotland and Northern Ireland







- Over €1bn of bi-lateral trade a week
- Sustains over 400k direct jobs
- 50,000 Irish-born directors on the boards of UK companies
- 2,000 flights a week between Ireland and the UK

"[Post Brexit] there will be no closer relationship, friendship and alliance than the one that exists between the UK and Ireland"

David Davis 8 September 2016



The Challenges

- Impact on the Irish domestic market
- Sterling depreciation and exporters
- The UK's only land border and The Good Friday/Belfast Agreement
- VAT and Customs
- · Movement of people



The Potential Opportunity - FDI

- Brexit = Uncertainty. 2 years? 5 years? 10+ years?
- Only native English-speaking EU Member State
- Proximity
- Common law system similar to the UK
- · Gateway to Europe and EU Passporting
- Low tax and business-friendly environment
- Movement of people and attracting EU talent



Contingency Planning

- Re-run forecasts assuming parity with Sterling
- Consider supply chains possible Irish & UK M&A activity
- Assumed VAT and Customs costs
- Irish branch or company for UK businesses looking to access EU market or funding?
- Dual passports
- Diversify and consider exporting to other markets



THANK YOU

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THE BDO NETWORK





BDO International statistics as of 9-30-15

